



MANIAPOTO MĀORI TRUST BOARD

STRATEGIC PLAN
HE MAHERE RAUTAKI – HE TIROHANGA WHAKAMUA
2016-2019

31 October 2016



Maniapoto Iwi Strategic Aspiration

VIBRANT MANIAPOTO IWI

Vision: For a unified Maniapoto Iwi achieving cultural and social wellbeing, environmental sustainability and economic growth

Mission: Connecting, Enabling and Facilitating Opportunities for Maniapoto

Kaupapa

Wairuatanga – Te Reo o Maniapoto

Kotahitanga

Manaakitanga - Mana

Whakapapa

Rangatiratanga

Ūkaipō

Kaitiakitanga

Whakawhānaungatanga

Whakatupuranga

Mauitanga



Maniapoto Māori Trust Board

Purpose	To be accountable to Iwi To represent Maniapoto Iwi To advocate for and on behalf of Maniapoto To facilitate development and change To monitor progress towards achieving aspirations To grow capacity & knowledge To create opportunities To inspire the maximisation of potential To protect & advance Maniapoto interests	Attributes	Respect for others Consistent in delivery Effective and efficient processes Disciplined, professional and prepared Communicate effectively, consistently and actively engage Maniapoto Iwi Strong leadership & robust decision making Clarity in roles, responsibilities and outcomes Proactive and Innovative
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Maniapoto Māori Trust Board

Ngā Whaingā Matua Strategic Goals Maniapoto long term goals are:	Ngā Whaingā 2018 2018 Goals By 2018 Maniapoto will have:	Role & Key Partners	Objectives 2018 Our measures of achievement and timeframes to 2018 are:
1. Me whakapakari i te reo o Maniapoto (Strengthen and enhance Te Reo o Maniapoto)	<p>Established a network of Maniapoto reo speakers to lead the enhancement of te reo o Maniapoto</p> <p>Increased the number of speakers of te mita o Maniapoto</p> <p>Increased number of kaikaranga and kaikōrero on Maniapoto Marae.</p> <p>Established a series of tribal Wānanga in order to grow the awareness of the tribal history and Maniapoto waiata</p> <p>Established a repository of Maniapoto language, knowledge and history (Ngā Taonga Tuku Iho)</p>	<p>Role:</p> <ul style="list-style-type: none"> • Advocacy & strategic influence • Lead by example • Funder / fund seeker • Connector <p>To achieve our goals we will work with:</p> <ul style="list-style-type: none"> • Te Reo Irirangi o Maniapoto • Te Wharekura o Maniapoto • Ngā Kura kaupapa • Ngā Kohanga Reo o Maniapoto • Tainui Waka • Te Taura Whiri i Te Reo Māori • Te Wananga o Aotearoa • Experts from other iwi with iwi focused te reo programmes • Ministry of Education • Education providers 	<ol style="list-style-type: none"> a. Contributed and supported annual wānanga reo programme(s) b. Connected Maniapoto with and made available online resources of Ngā Taonga Tuku Iho o Maniapoto c. Embed Maniapototanga within the school curriculum within the rohe d. Contributed, fostered and supported whānau, hapu and marae te reo me ona tikanga initiatives
2. Ensure the settlement process is transparent and accountable to Maniapoto	<p>Ensured Maniapoto iwi whānui have every opportunity to engage in the settlement of the Maniapoto claims</p> <p>Developed structures and</p>	<p>Role:</p> <ul style="list-style-type: none"> • Leadership • Represent Maniapoto <p>To achieve our goals we will work with:</p>	<ol style="list-style-type: none"> a. Regular communication and engagement with Maniapoto iwi ensuring compliance with mandate strategy b. Maniapoto whānau/marae/hapū and Iwi are engaged in the Maniapoto 2050 vision



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	<p>strategies that reflect Maniapoto desires in the settlement</p> <p>Presented for iwi consideration a proposed model for iwi representation post settlement (new tribal entity)</p> <p>Developed a vision iwi members buy into</p>	<ul style="list-style-type: none"> • Maniapoto Claimant Community • Te Kaunihera Kaumātua • Maniapoto Iwi Members • Other settled iwi • Ministers of the Crown 	<p>c. Achieved a crown endorsed mandate for Maniapoto</p> <p>d. Achieved an Agreement in Principle</p>
3. Ensure Maniapoto Tribal entity is fit for purpose and aligned with Maniapoto strategic directions	<p>Fit for purpose governance and operations that are able to balance the cultural, social, environmental and commercial demands in a sustainable manner.</p>	<p>Role:</p> <ul style="list-style-type: none"> • Driver • Strong and clear communicator • Piripono tatau ki a tatou 	<p>a. Strategic plan annually reviewed and finalised</p> <p>b. Current state of MMTB group is assessed</p> <p>c. Future state of group is agreed and timeframe for change confirmed using expert advice</p>
4. Support the advancement of Maniapoto Wellbeing	<p>Influenced central government agency prioritization of effective service provision to Maniapoto</p> <p>Strengthened inter-agency cooperation and coordination to support effective provision of services</p> <p>Support a strengthened network</p>	<p>Role:</p> <ul style="list-style-type: none"> • Advocacy & strategic influence • Promote whānau ora approach • Strong focus on Maniapoto human capital • Funder / Fund seeker • Connector <p>To achieve our goals we will work with:</p>	<p>a. Connected Maniapoto with resources and opportunities to be great parents and whānau</p> <p>b. Contributed, fostered and supported whānau, marae and hapu wellbeing initiatives</p> <p>c. Achieved social sector accord with central government agencies and being implemented based on a whānau ora approach</p>



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	<p>of effective providers of services to Maniapoto</p>	<ul style="list-style-type: none"> • Māori Providers / NGOs • Central Government Agencies • Other service providers • Private Fitness Centres, particularly small businesses owned by Maniapoto • Corporate/Commercial businesses Ministers of the Crown 	
<p>5. Improve Maniapoto educational achievement and excellence</p>	<p>Transformed delivery through establishment of an innovative local education system that has resulted in significant improvement in educational attainment to the point where there is a clear positive distinction between achievement within this system and within mainstream</p>	<p>Role:</p> <ul style="list-style-type: none"> • Advocacy & strategic influence • Partner • Provider • Facilitator • Connector <p>To achieve our goals we will work with:</p> <ul style="list-style-type: none"> • Kura-a-lwi • Kaumatua Kaunihera • School Chairs and Principals • School Boards of Trustees and Whānau • Other schools and organisations beyond • Local communities of learning Ministers of the crown 	<ul style="list-style-type: none"> a. Supported local schools initiative for every Maniapoto child to have access to technology by year 9 b. Increased Maniapoto achievement at NCEA level 2 by 20% from current benchmark c. Improved Maniapoto literacy and numeracy achievement by 20% d. Embedded all local school curricula with Maniapoto language, tikanga and history i.e. Maniapoto curriculum e. Maniapoto experiencing the success we desire f. Contributed, fostered and supported the educational achievement of Maniapoto



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		<ul style="list-style-type: none"> Central Government Agencies 	
6. Improve Maniapoto economic prosperity	<p>Enhanced the Ngā Aho Rangahau o Maniapoto initiative to support Māori land development and optimization within Maniapoto</p> <p>Diversify and grow the Maniapoto Investment portfolio</p>	<p>Role:</p> <ul style="list-style-type: none"> Connector Represent Maniapoto in national and regional fora Advocacy and strategic influence <p>To achieve our goals we will work with:</p> <ul style="list-style-type: none"> Maniapoto Landowners, trusts and Incorporations Maniapoto Business Community Māori Business Networks within Aotearoa Economic Development Agencies Incubators, Accelerators, Facilitators Angel Investor and Venture Capital Community ITOs 	<ul style="list-style-type: none"> a. Connected Maniapoto with entrepreneurship and business enhancement/ development opportunities i.e. annually: 6 x panui to Maniapoto re innovative programmes/workshops/ seminars b. Annually: supported one “innovation” hui to support entrepreneurship and business development c. Supported Maniapoto land owners with tools and information to support decision making and collaboration communication e.g. CRM tool d. Extended the investment and growth criteria for Te Kupenga o Maniapoto Limited
7. To lead and inspire our Iwi to enhance and improve upon our natural resources and	<p>Implemented the gen 2 Maniapoto Iwi Environmental Management Plan</p>	<p>Role:</p> <ul style="list-style-type: none"> Collaborative leader Restoration leader with Maniapoto and others 	<ul style="list-style-type: none"> a. Initiated co-funded whole of a sub-catchment restoration initiative agreed with community b. Connected Maniapoto kaitiaki with opportunities



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taonga	<p>Strengthened the network to support the Waiwaia Accord</p> <p>Continued the clean up of the Waipa and its sub-catchment</p> <p>Support the development of an environmental programme for schools and kura</p>	<ul style="list-style-type: none"> • Co-funder <p>To achieve our goals we will work with:</p> <ul style="list-style-type: none"> • Central and local government agencies • Waikato River Authority • Regional Management Committees • Farming Community • Maniapoto kai gatherers 	<p>to be well informed and increase capacity</p> <ul style="list-style-type: none"> c. Annually: 2 x joint working group hui with all key partners with a focus on improving Maniapoto environment/where improvements could best be made d. Maintain minimum of 2 x Maniapoto Certified Resource Management Act hearings commissioners e. Compliance requirements achieved